



2014 | **BUDGET**

Amended 2/26/2014

About the Agency

Mission:

We will provide a modern, unified emergency communication and response system to protect and serve our communities and partner agencies.

Vision:

We will collaborate with regional partners to protect lives, property and communities. We will enhance public safety by:

- Assuring prompt responses to all emergencies and service requests
- Serving the public trust with reliable, efficient and financially responsible systems
- Inspiring industry excellence with innovative technologies and staff

Agency Information:

South Sound 911 was created after voters in Pierce County, Washington approved a 1/10th of 1 percent sales tax increase in November, 2011. The agency was formed pursuant to Chapter 39.34 of the Revised Code of Washington (RCW), the Interlocal Cooperation Act, which authorizes governmental entities to enter into an interlocal agreement to provide joint communication services. The five member agencies of South Sound 911 are Pierce County, the City of Tacoma, the City of Lakewood, the City of Fife and West Pierce Fire and Rescue.

On December 17, 2012, the former Law Enforcement Support Agency (LESA) was the first agency to transition to South Sound 911. Other 911 centers expected to merge include Fife Communications, West Pierce Fire & Rescue Fire Communications, and Tacoma Fire Communications. Buckley Communications merged with Fife in December 2012.

South Sound 911 is working to improve radio communications throughout the County by updating radio infrastructure and supplying all law enforcement and fire departments with upgraded mobile and portable subscriber units. The project is being funded with bonds issued by Pierce County on behalf of South Sound 911 and is expected to be complete by the end of 2014.

The agency is also working to construct a consolidated public safety communications center and a records management/administrative building during the next few years using a public-private partnership method of financing. Again, Pierce County will provide the financial support necessary to complete this project.

When consolidation is complete, South Sound 911 will service 16 law enforcement departments and 22 fire districts throughout Pierce County.

South Sound 911 is governed by a twelve member Operations Board and a nine member Policy Board. The Executive Director is responsible for the management and day to day operations of the agency.

Governing Boards

South Sound 911 is governed by both a Policy Board and Operations Board. The Policy Board has budget authority, approves contracts in excess of \$50,000, approves agency policies and reviews the funding formula for the agency. The Operations Board supervises the Executive Director, develops operational policies and procedures, and reviews requests for additional communications services.

The Policy Board consists of the following elected or appointed officials:

Joyce McDonald, Pierce County Councilmember
Pat McCarthy, Pierce County Executive
Paul Pastor, Pierce County Sheriff
Marilyn Strickland, City of Tacoma Mayor
Joe Lonergan, City of Tacoma Councilmember
Michael Brandstetter, City of Lakewood Councilmember
Grant Erb, West Pierce Fire & Rescue Commissioner
Glenn Hull, City of Fife Mayor
Ron Lucas, Town of Steilacoom Mayor

The Operations Board consists of members from the Law Enforcement Services Committee and the Fire Services Committee.

Law Enforcement Services Committee

Rob Masko, Chief
Pierce County Sheriff's Department

Rod Baker, Chief
Pierce Transit

Brad Blackburn, Chief
Fife Police Department

Peter Cribbin, Assistant Chief
Tacoma Police Department

Mike Zaro, Assistant Chief
Lakewood Police Department

Fire Services Committee

Faith Mueller, Deputy Chief
Tacoma Fire Department

Ryan Baskett, Chief
Graham Fire & Rescue

Cliff McCollum, Chief
Browns Point – Dash Point Fire

Steve Nixon, Assistant Chief
Gig Harbor Fire & Medic One

Jim Sharp, Chief
West Pierce Fire & Rescue

Jerry Thorson, Chief
East Pierce Fire & Rescue

Keith Wright, Chief
Central Pierce Fire & Rescue

2014 Budget Calendar

Est. Date	Task	Description
5/3/2013	Pierce County Budget & Finance Meeting	Discuss Sales Tax Revenue Estimates; 911 Phone Tax; Funds Available for Operations.
5/7/2013	Budget Discussion – Staff Meeting	Overall discussion of budget process and participation by directors/managers.
5/7/2013	Cost Allocation Meeting	Law Enforcement Cost Allocation formula discussion
5/24/2013	Budget – First Draft	Draft budget distributed to directors/managers for review.
5/31/2013	Department Review	Review by directors/managers complete.
6/3/2013	Budget – Second Draft	Draft budget distributed to Executive Director for review.
6/11/2013	Meetings with directors/managers	Executive Director meets with all directors/managers to discuss division budget.
6/12/2013	Final Executive Director Review	Executive Director completes review of budget.
6/28/2013	Preliminary Budget	Finance completes draft Preliminary Budget.
7/12/2013	Operations Board	Presentation of Preliminary Budget to Operations Board.
7/24/2013	Policy Board	Presentation of Preliminary Budget to Policy Board.
7/24/2013	Policy Board Public Hearing	Public Hearing is held to obtain comments on the Preliminary Budget.
7/24/2013	Submittal of Preliminary Budget and Assessments	Preliminary assessments distributed to all member and non-member agencies.
8/28/2013	Final Budget Adoption	Policy Board adopts final 2014 Budget and Cost Allocation.
8/28/2013	Distribution of Assessments	Final assessments distributed to all member and non-member agencies.

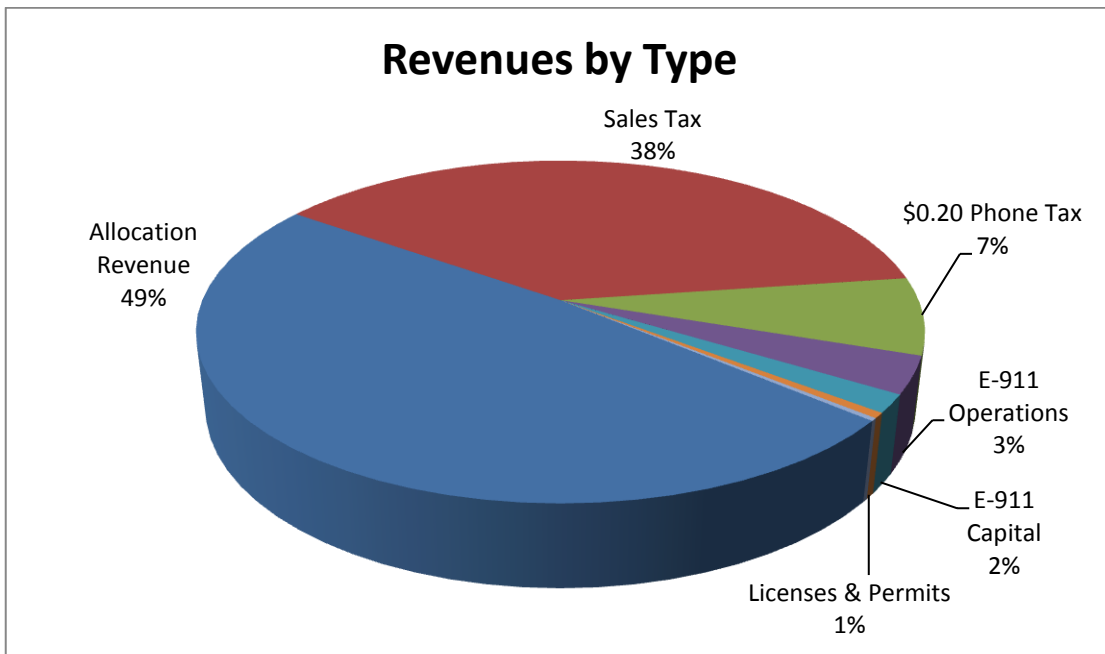
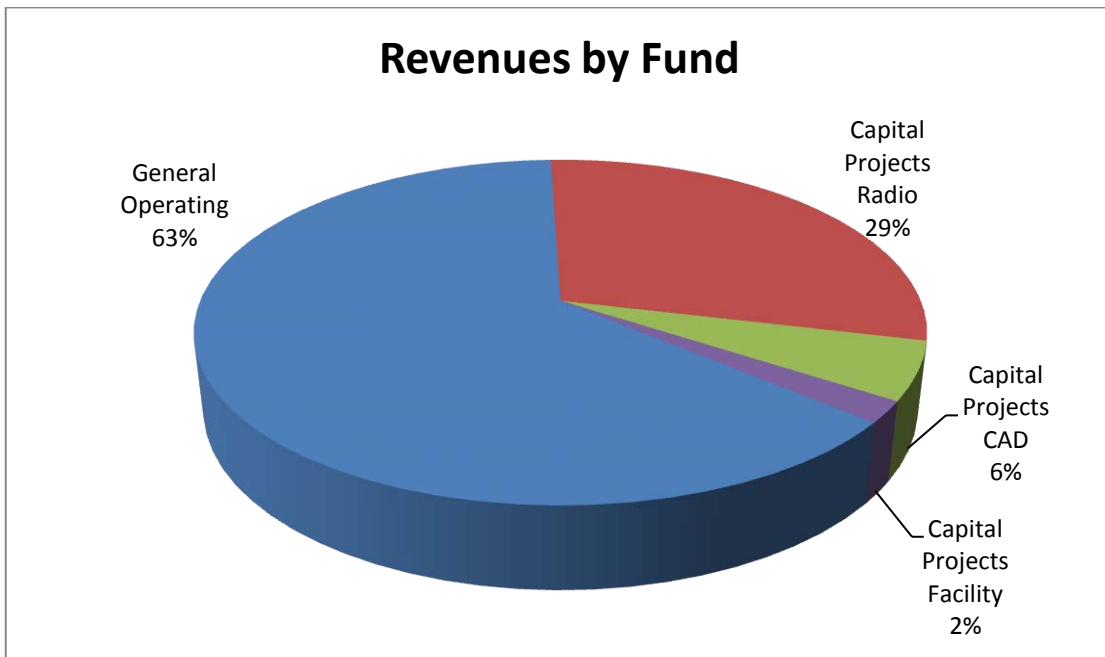
2014 Staffing Summary

Budgeted Full Time Equivalent Positions	2013	2014	2014-Amd
Administration			
<i>Executive Division:</i>			
Executive Director	1.0	1.0	1.0
Executive Assistant	1.0	1.0	1.0
<i>Administrative Services Division:</i>			
Legal Advisor	0.0	0.0	1.0
Community Relations Coordinator	1.0	1.0	1.0
Professional Standards	1.0	1.0	1.0
<i>Finance Division:</i>			
Budget and Finance Manager	1.0	1.0	1.0
Financial Specialist	3.0	3.0	3.0
<i>Human Resources Division:</i>			
Human Resources Manager	1.0	1.0	1.0
Administrative Assistant	1.0	1.0	1.0
	10.0	10.0	11.0
Law Enforcement Bureau			
Law Enforcement Bureau Chief	1.0	1.0	1.0
	1.0	1.0	1.0
<i>Communications Division:</i>			
Assistant Director - Communications	1.0	1.0	1.0
Communications Maintenance Manager	1.0	1.0	1.0
Communications Technician	1.0	1.0	1.0
Communications Supervisor	6.0	6.0	6.0
Dispatcher	37.0	37.0	37.0
Communications Officer	34.0	34.0	34.0
Communications Support Officer	9.0	9.0	9.0
Tape Research Analyst	1.0	1.0	1.0
Telephone Report Writer	3.0	3.0	3.0
	93.0	93.0	93.0
<i>Real Time Crime Center Division:</i>			
Tactical Analyst Coordinator	7.0	7.0	7.0
Crime Analyst	2.0	2.0	2.0
	9.0	9.0	9.0
<i>Information Services Division:</i>			
Assistant Director - Information Services	1.0	1.0	1.0
Records Operations Manager	1.0	1.0	1.0
Records Supervisor	4.0	4.0	4.0
Records Specialist	29.0	29.0	29.0
Warrant Specialist	4.0	4.0	4.0
IT Specialist IV	1.0	1.0	1.0
CAD Administrator	1.0	1.0	1.0
Project Manager	2.0	2.0	2.0
Sr. Developer	1.0	1.0	1.0
Software Developer	6.0	6.0	6.0
DBA & Network Service Manager	1.0	1.0	1.0
Network Engineer	2.0	2.0	2.0
Support Center Manager	1.0	1.0	1.0
Client Services Technician	5.0	5.0	5.0
	59.0	59.0	59.0
Total Full Time Equivalents	172.0	172.0	173.0

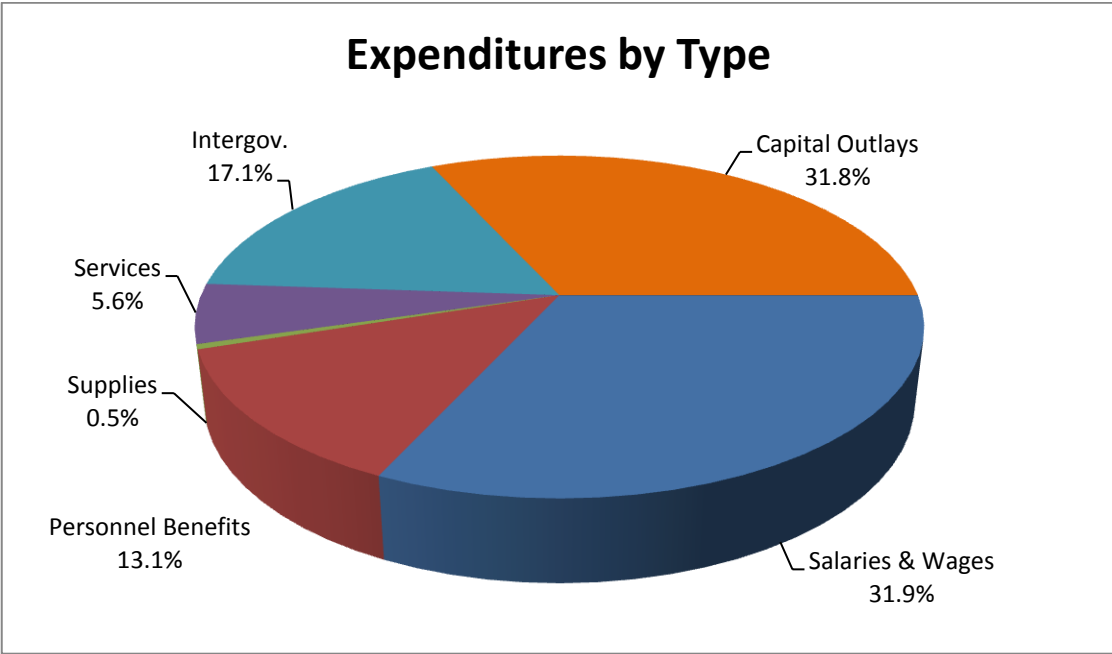
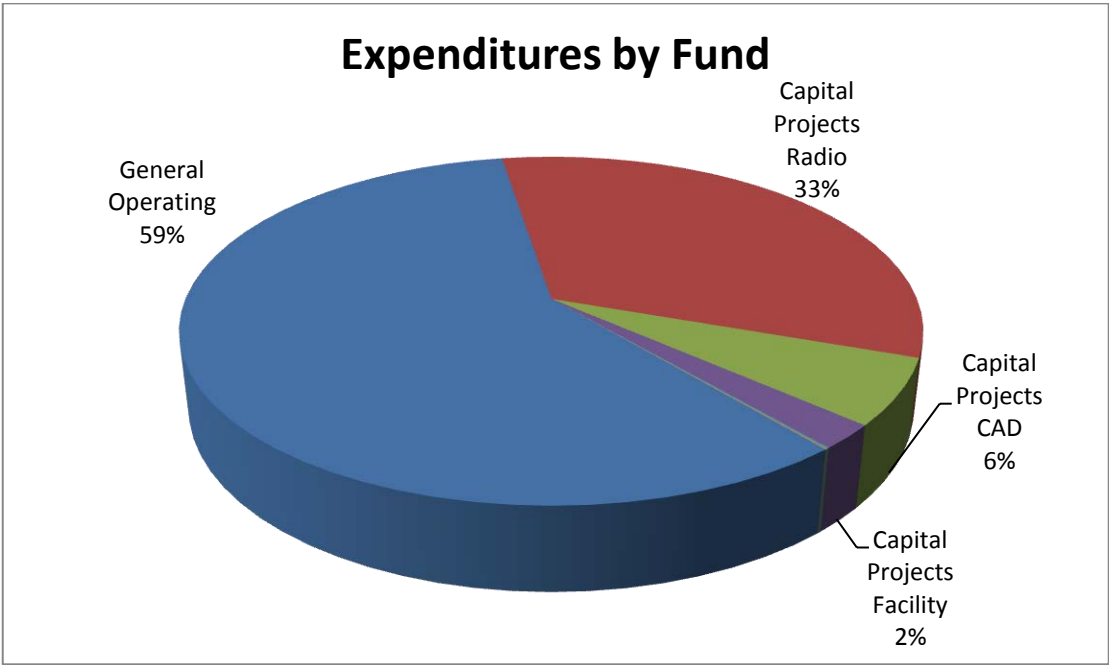
2014 Budget Summary – All Funds

	General Operating 001	Capital Projects Radio 310	Capital Projects CAD 315	Capital Projects Facility 320	Computer Replacement 501	RTCC Equipment Replacement 510	Total All Funds
Resources							
Beginning Fund Balance	19,292,030	-	-	-	-	-	19,292,030
Revenues:							
Allocation Revenue	15,344,490						15,344,490
Sales Tax	12,000,000						12,000,000
\$0.20 Phone Tax	2,300,000						2,300,000
E-911 Contributions - Operations	1,105,770						1,105,770
E-911 Contributions - Capital	540,000						540,000
Licenses & Permits	160,000						160,000
Miscellaneous	87,000						87,000
Transfers In:							
From Operations	-	14,519,050	2,700,000	1,000,000	44,230	30,000	18,293,280
Total Resources	50,829,290	14,519,050	2,700,000	1,000,000	44,230	30,000	69,122,570
Uses							
Expenditures:							
Salaries & Wages	14,071,170						14,071,170
Personnel Benefits	5,791,520						5,791,520
Supplies	152,460				44,230	10,000	206,690
Services	2,486,330						2,486,330
Intergovernmental	1,510,270	6,019,050					7,529,320
Interfund Payments	74,230						74,230
Capital Outlays	1,828,700	8,500,000	2,700,000	1,000,000		20,000	14,048,700
Transfers Out:							
For Debt Service Transfer	6,019,050						6,019,050
For Capital	12,200,000						12,200,000
Total Uses	44,133,730	14,519,050	2,700,000	1,000,000	44,230	30,000	62,427,010
Ending Fund Balance	6,695,560	-	-	-	-	-	6,695,560

2014 Budget Summary – All Funds



2014 Budget Summary – All Funds



2014 Cost Allocation

In 2014, South Sound 911 will provide communications services to 11 law enforcement agencies and records management services to 15 law enforcement agencies throughout Pierce County. When consolidation is complete, South Sound 911 will provide communications services to 16 law enforcement agencies and 22 fire districts.

The 2014 Cost Allocation for communications services used total Calls for Service (CFS) for a two year period, less calls for traffic stops and calls for fire/medical aid where law enforcement was not dispatched.

Communications	CFS	% of CFS	Allocation
DuPont	5,404	0.8%	86,292
Edgewood	7,511	1.1%	119,937
Fircrest	4,699	0.7%	75,035
Gig Harbor	11,433	1.6%	182,565
Lakewood	91,947	13.3%	1,468,231
Pierce County	237,893	34.3%	3,798,730
Roy	951	0.1%	15,186
Ruston	1,662	0.2%	26,539
Steilacoom	8,761	1.3%	139,898
Tacoma	298,341	43.0%	4,763,977
University Place	25,212	3.6%	402,591
	693,814	100%	11,078,981

Information Services are allocated based on the three types of services provided.

- Core Services – Services include use of Records Management System (RMS), technical support, archiving, data entry, distribution and statistical reporting. Costs are allocated by % of Commissioned Officers.
- Public Services – Services include Concealed Pistol Licenses, pistol transfers, public disclosure and fingerprinting. Costs are allocated by % of population of the agencies electing the service.
- Warrant Services – Services include entry, confirmation, maintenance and validation of warrants or orders. Costs are allocated by % of Commissioned Officers of the agencies electing the service.

Information Services	Core	Public	Warrants	Total
Bonney Lake	99,829	-	-	99,829
DuPont	36,457	-	-	36,457
Edgewood	20,550	6,368	5,465	32,383
Fircrest	32,552	-	-	32,552
Gig Harbor	63,075	-	-	63,075
Lakewood	342,496	39,250	91,078	472,824
Pierce County	912,178	254,775	236,804	1,403,757
Pierce Transit	44,524	-	11,840	56,364
Puyallup	200,683	-	-	200,683
Roy	8,050	542	1,822	10,414
Ruston	15,180	535	3,643	19,358
Steilacoom	32,611	-	-	32,611
Sumner	65,074	-	-	65,074
Tacoma	1,191,258	134,895	308,756	1,634,909
University Place	54,799	21,096	14,573	90,468
	3,119,316	457,461	673,981	4,250,758

2014 General Operating Fund

The 2014 Budget adopted by the Policy Board on August 28, 2013, was amended by the Policy Board on February 26, 2014. The table below includes both the Original 2014 Budget and the Amended 2014 Budget, along with the Revised 2013 Budget and the 2012 Actuals. As a reminder, employees of LESA did not transition to South Sound 911 until December 17, 2012, which is the reason for the low expenditures during that year.

In 2014, operational revenues are less than expenditures due to the use of remaining LESA fund balance to reduce allocations to the agencies previously served by LESA. The remaining LESA fund balance was added to the South Sound 911 Beginning Fund Balance in 2013.

2014 General Operating Fund				
	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Resources				
Beginning Fund Balance	-	8,893,350	17,292,030	19,292,030
Revenues:				
Taxes	6,709,670	15,975,000	14,300,000	14,300,000
Licenses & Permits	-	240,000	160,000	160,000
Allocation	-	17,962,762	15,344,490	15,344,490
Intergovernmental	-	1,083,570	1,115,770	1,655,770
Charges for Services	-	77,950	57,000	57,000
Interest	-	20,000	20,000	20,000
Miscellaneous	-	-	-	-
Total Revenues	6,709,670	35,359,282	30,997,260	31,537,260
Total Resources	6,709,670	44,252,632	48,289,290	50,829,290
Expenditures:				
Salaries & Wages	589,419	13,486,370	13,949,810	14,071,170
Personnel Benefits	90,386	5,239,000	5,749,370	5,791,520
Supplies	350	219,530	152,460	152,460
Services	145,772	2,438,420	2,513,330	2,486,330
Intergovernmental	81,000	1,505,678	1,466,270	1,510,270
Interfund Payments	-	-	74,230	74,230
Capital	-	442,800	235,200	1,828,700
Total Expenditures	906,927	23,331,798	24,140,670	25,914,680
Transfers Out:				
For Debt Service Transfer	879,515	3,628,800	11,019,050	6,019,050
For Capital	585,938	-	3,500,000	12,200,000
Total Transfers	1,465,453	3,628,800	14,519,050	18,219,050
Total Uses	2,372,380	26,960,598	38,659,720	44,133,730
Ending Fund Balance	4,337,290	17,292,034	9,629,570	6,695,560

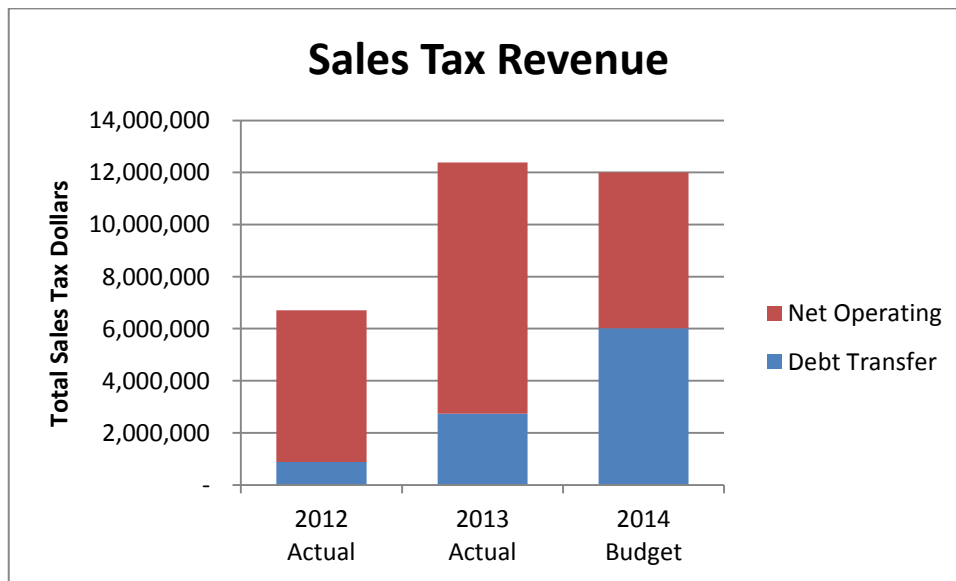
2014 General Operating Revenues

Operationally, South Sound 911 is mainly supported by user fees, or Cost Allocation revenue. As illustrated earlier, Cost Allocation revenue accounts for approximately half of the budgeted revenues in 2014.

When Pierce County voters approved Proposition 1 in November 2011 to create South Sound 911, they also approved an increase of 1/10th of 1% in Sales Tax to support capital improvements, including an upgrade to the radio communications system and construction of a new Public Safety Communications Center. Any remaining Sales Tax dollars will be used for operations and/or other capital projects in communications.

In 2013, the Policy Board approved the transfer of nearly \$900,000 of Sales Tax revenue to support operations of our partner PSAP's (West Pierce Fire Comm, Tacoma Fire Comm and City of Fife). This transfer amount was increased by 10% in 2014, for a total of \$984,600.

The Sales Tax revenue is received on a monthly basis by Pierce County and the County transfers a portion of the tax revenue to debt service funds to finance principal and interest payments for the two radio bond issues. The remaining Sales Tax revenue is transferred to the South Sound 911 Operating Fund. When the Public Safety Communications Center project financing is secured, additional funds will be transferred from the tax revenue to support the future lease payment through a public-private partnership agreement. Below is a graph illustrating total Sales Tax dollars, debt service, and the net funds available for operations and/or additional capital needs.



Other operating revenues include \$0.20 Excise Tax of \$2.3 million transferred from the Pierce County E911 Office and our portion of the \$0.50 Excise Tax from the E911 Office of \$1,105,770. Revenues of \$160,000 for Concealed Pistol Licenses (CPL's) and \$57,000 for other public counter services are used to offset the fees assessed to agencies electing Public Counter Services.

2014 General Operating Expenditures

The General Fund budget is divided into three main functions, which include Administration, the Law Enforcement Bureau and the Fire Services Bureau. Since Fire Services have not transitioned to South Sound 911, there is no budget in the Fire Services Bureau in 2014.

Administration

Administration provides support to both the Law Enforcement and Fire Services bureaus of South Sound 911. The Legislative, Executive and Project Implementation divisions of the Administration budget, as well as PSAP Transfers, are funded by tax revenues. The majority of the costs in the remaining divisions (Administrative Services, Finance and Human Resources) is included in the Cost Allocation formula and is assessed to current user agencies.

Legislative Division

The Legislative Division includes costs for supplies, training, and meetings to support the Operations Board and Policy Board of South Sound 911. The legal contract to support the Policy Board is also funded in this division; however, moving to an in-house attorney in 2014 will divert those costs to Administrative Services.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Legislative				
FTE's	0	0	0	0
Operating Supplies	350	4,000	4,000	4,000
Other Services & Charges	13,200	46,000	56,000	29,000
Intergovernmental	-	-	-	-
Interfund Payments	-	-	-	-
Total	13,550	50,000	60,000	33,000

Executive Division

The Executive Division includes personnel and operational costs to support the Executive Director and the Executive Assistant.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Executive				
FTE's	0	2	2	2
Salaries & Wages	-	206,930	253,310	253,310
Personnel Benefits	-	73,470	89,320	89,320
Operating Supplies	-	29,570	5,500	5,500
Other Services & Charges	21,651	83,900	51,960	51,960
Intergovernmental	-	-	-	-
Interfund Payments	-	-	480	480
Capital	-	-	-	-
Total	21,651	393,870	400,570	400,570

2014 General Operating Expenditures

Administrative Services Division

General administrative functions including legal, community relations and professional standards are funded in this division. Costs for liability and property insurance, and lease of the 955 Building are also accounted for within this division. General legal services were provided by contract with the City of Tacoma in 2013 and a portion of 2014 and are accounted for under Intergovernmental. Transitioning to an in-house attorney in 2014 will increase the FTE count to 3 and divert legal costs to Salaries & Wages and Personnel Benefits.

In 2012 and 2013, Finance and Human Resources, as well as personnel costs for the Law Enforcement Bureau Chief were included in the Administrative Services division.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Administrative Services				
FTE's	9	9	2	3
Salaries & Wages	42,006	831,610	211,440	306,300
Personnel Benefits	6,133	314,880	74,610	111,650
Operating Supplies	-	27,500	21,000	21,000
Other Services & Charges	-	363,250	325,520	325,520
Intergovernmental	-	109,460	114,920	28,920
Interfund Payments	-	-	1,140	1,140
Capital	-	12,000	-	-
Total	48,139	1,658,700	748,630	794,530

Finance Division

The Finance Division includes all budget and finance related costs including accounts payable, accounts receivable, payroll, purchasing and financial statement preparation. Annual audit costs from the State Auditor's Office are also accounted for in this division. This division is new in 2014; previously all finance related expenditures were included in Administrative Services.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Finance				
FTE's	0	0	4	4
Salaries & Wages	-	-	315,820	335,890
Personnel Benefits	-	-	132,000	135,860
Operating Supplies	-	-	2,500	2,500
Other Services & Charges	-	-	48,500	48,500
Intergovernmental	-	-	-	-
Interfund Payments	-	-	1,620	1,620
Capital	-	-	-	-
Total	-	-	500,440	524,370

2014 General Operating Expenditures

Human Resources Division

The Human Resources Division includes costs associated with the hiring of employees, including job fairs, testing and background processes for most positions. FMLA approvals, on-the-job injuries, employee recognition and other personnel related issues are administered through this division. This division is new in 2014; previously all Human Resources related expenditures were included in Administrative Services.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Human Resources				
FTE's	0	0	2	2
Salaries & Wages	-	-	163,850	170,280
Personnel Benefits	-	-	69,680	70,930
Operating Supplies	-	-	3,500	3,500
Other Services & Charges	-	-	57,660	57,660
Intergovernmental	-	-	-	-
Interfund Payments	-	-	5,590	5,590
Capital	-	-	20,000	20,000
Total	-	-	320,280	327,960

Project Implementation Division

This division was created to account for costs of implementing South Sound 911 projects throughout the transition period. Project management services from City of Tacoma, City of Fife and West Pierce Fire & Rescue are included in this division, as well as intergovernmental costs for the programming and installation of radios. Prior years included professional services contracts for radio oversight, logo development and the facility study.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Project Implementation				
FTE's	0	0	0	0
Operating Supplies	-	4,500	2,500	2,500
Other Services & Charges	110,645	341,530	305,000	305,000
Intergovernmental	81,000	248,340	110,000	240,000
Interfund Payments	-	-	480	480
Capital	-	100,000	-	-
Total	191,645	694,370	417,980	547,980

2014 General Operating Expenditures

PSAP Transfers

The Operations Board and Policy Board through budget development, allocated a portion of the Sales Tax revenues to support South Sound 911 partner PSAP's. The amount in 2013 was based on 10% of each of the PSAP's 2012 operational budget and those amounts were increased by 10% in 2014. Distributions to each of the PSAP's are made semi-annually in June and December.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
PSAP Transfers				
Central Pierce Transfer		93,252	102,575	102,575
Fife Transfer		110,000	121,000	121,000
Tacoma Fire Transfer		347,808	382,585	382,585
West Pierce Transfer	-	344,038	378,440	378,440
Total PSAP	-	895,098	984,600	984,600

Law Enforcement Bureau

The Law Enforcement Bureau is under the direction of the Law Enforcement Bureau Chief. Divisions within the bureau include Communications, Radio Maintenance, Real Time Crime Center and Information Services. Costs within the Law Enforcement Bureau are funded by user agencies through the Cost Allocation.

Communications Division

The Communications Division includes costs associated with the operations of the Communications Center located on 35th Street. All emergency 911 services are accounted for within this division. The 2014 Amended Budget includes capital expenditures to replace logging recorders and the 911 telephone system. The 911 telephone system is being funded by the Pierce County E911 Office.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Communications				
FTE's	91	91	91.5	91.5
Salaries & Wages	319,614	7,216,370	7,377,450	7,377,450
Personnel Benefits	49,430	2,728,220	3,045,500	3,045,500
Operating Supplies	-	32,000	32,000	32,000
Other Services & Charges	-	468,110	480,500	480,500
Intergovernmental	-	6,050	6,250	6,250
Interfund Payments	-	-	13,010	13,010
Capital	-	100,000	35,200	1,628,700
Total	369,044	10,550,750	10,989,910	12,583,410

2014 General Operating Expenditures

Radio Maintenance Division

The Radio Maintenance Division provides system support for the Communications Center, including radios, phones, recording equipment and other systems necessary for the operations of the Communications Center.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Radio Maintenance				
FTE's	2	2	2	2
Salaries & Wages	9,082	180,180	184,240	184,240
Personnel Benefits	1,387	83,030	70,650	70,650
Operating Supplies	-	1,960	1,960	1,960
Other Services & Charges	-	8,300	8,360	8,360
Intergovernmental	-	-	-	-
Interfund Payments	-	-	-	-
Capital	-	-	-	-
Total	10,469	273,470	265,210	265,210

Real Time Crime Center (RTCC) Division

RTCC was developed through a federal grant program, which was managed by LESA through the City of Tacoma. The project (LARIAT) was financed entirely by grant funds through February 2013, and was accounted for in a separate special revenue fund. Staffing includes 7 Tactical Analysis Coordinators and 2 Crime Analysts. The Program Coordinator position is provided through an interlocal agreement with Pierce County Sheriff's Office.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Real Time Crime Center				
FTE's	8.4	8.4	9	9
Salaries & Wages	-	611,940	739,480	739,480
Personnel Benefits	-	212,480	302,200	302,200
Operating Supplies	-	6,000	6,000	6,000
Other Services & Charges	-	27,800	14,200	14,200
Intergovernmental	-	146,830	154,200	154,200
Interfund Payments	-	-	31,770	31,770
Capital	-	-	-	-
Total	-	1,005,050	1,247,850	1,247,850

2014 General Operating Expenditures

Information Services (IS) Division

The Information Services Division includes costs associated with both the operational and technical aspects of providing records management and public services. This division also funds the data channel, or records radio, which is a service provided to agencies receiving communications services from South Sound 911. Although records radio is accounted for in IS, the costs are allocated to Communications when determining assessments.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Information Services				
FTE's	59	59	59.5	59.5
Salaries & Wages	218,718	4,439,340	4,704,220	4,704,220
Personnel Benefits	33,435	1,826,920	1,965,410	1,965,410
Operating Supplies	-	114,000	73,500	73,500
Other Services & Charges	276	1,099,530	1,165,630	1,165,630
Intergovernmental	-	99,900	96,300	96,300
Interfund Payments	-	-	20,140	20,140
Capital	-	230,800	180,000	180,000
Total	252,429	7,810,490	8,205,200	8,205,200

General Fund Transfers

In 2014, all capital projects and debt service expenditures will be financed with General Fund revenues. The table below includes the amount of General Fund resources being transferred to each fund.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Transfers Out				
To Radio Capital - Debt Service	879,515	3,628,800	6,019,050	6,019,050
To Radio Capital	585,938	-	3,500,000	8,500,000
To CAD Capital	-	-	-	2,700,000
To Facility Capital	-	-	5,000,000	1,000,000
Total Transfers Out	1,465,453	3,628,800	14,519,050	18,219,050

2014 Capital Fund Expenditures

Radio Capital Projects Fund

South Sound 911 is providing funding for radio infrastructure improvements and new subscriber units (portable and mobile radios) for all member agencies. The majority of expenditures are being funded by bonds issued by Pierce County in 2012 and 2013 for Motorola contracts totaling \$50 million. On a monthly basis, funds are transferred to Pierce County debt service funds for principal and interest payments on the bonds.

Additionally, an amendment to one of the Motorola contracts in the amount of \$3 million was approved in 2013 to fund infrastructure improvements to the Puyallup radio system. The improvements were necessary to provide radio service to Central Pierce Fire and Rescue. The remaining half of the Puyallup project will be completed in 2014 and additional funds have been allocated for two future contract amendments to install a VHF overlay and upgrade to a single-system radio platform.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Radio Capital				
FTE's	0	0	0	0
Pierce County Debt Service	879,515	3,628,800	6,019,050	6,019,050
Capital	585,938	-	3,500,000	8,500,000
Total Radio Capital	1,465,453	3,628,800	9,519,050	14,519,050

CAD Capital Projects Fund

In 2014, South Sound 911 amended the 2014 Budget to account for expenditures associated with implementing a regional Computer Aided Dispatch (CAD) system. Transitioning to a common CAD system throughout the County will improve interoperability among all the PSAP's and field personnel. Implementation is approximately 18 months, with an estimated \$2.7 million of the \$5.1 million project expected to be spent in 2014.

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
CAD Capital Projects				
FTE's	0	0	0	0
Intergovernmental	-	-	-	-
Capital	-	-	-	2,700,000
Total	-	-	-	2,700,000

2014 Capital Fund Expenditures

Facility Capital Projects Fund

When the original 2014 Budget was adopted, a contingency of \$5 million was allocated for possible debt repayment for the facility project. Since South Sound 911 is moving forward with the 63-20 financing method, a non-profit entity will issue the debt and a lease payment plan will be negotiated after construction is complete. In 2014, we do expect to expend approximately \$1 million for the pre-development stage of the facility project. Funds will be reimbursed after bonds are issued (likely in 2015).

	2012 Actual	2013 Revised Budget	2014 Original Budget	2014 Amended Budget
Facility Capital Projects				
FTE's	0	0	0	0
Pierce County Debt Service	-	-	5,000,000	-
Capital	-	-	-	1,000,000
Total	-	-	5,000,000	1,000,000