

Policy Board Members

Joe Lonergan, City of Tacoma Councilmember
 Tim Curtis, City of Fife Councilmember
 Doug Richardson, Pierce County Councilmember
 Bruce Dammeier, Pierce County Executive
 Paul Pastor, Pierce County Sheriff
 Robert Thoms, City of Tacoma Councilmember
 Michael Brandstetter, City of Lakewood Councilmember
 Grant Erb, West Pierce Fire & Rescue Commissioner
 Julie Door, City of Puyallup Councilmember
 Dave Enslow, City of Sumner Mayor

Policy Board Meeting

Meeting Date: August 23, 2017
Meeting Time: 9:00am
Meeting Place: Lakewood City Hall, Council Chambers

PUBLIC PARTICIPATION IN BOARD MEETINGS

Anyone may address any action item on the agenda for consideration. Rules for public comment were adopted by the Policy Board on March 28, 2012 and are available at <http://www.southsound911.org/DocumentCenter/View/341>.

Meeting Agenda is as follows:

- I. Call to Order
- II. Roll Call
- III. Public Comment
- IV. Consent Agenda
 1. Approval of Agenda
 2. Approval of Minutes of June 28, 2017 and July 26, 2017 meetings (page 2)
 3. Motion 2017-24 to authorize an amendment to the lease agreement with Pierce County for the facilities located at 945 Tacoma Ave S (Records Division) (page 6)
- V. Old Business
- VI. Staff Updates
 1. Executive Director Briefing – Andrew Neiditz
 - a. Selection of architectural and engineering team for design of Public Safety Communications Center (PSCC)
- VII. Operations Board Briefing – Jim Sharp, Chair
- VIII. New Business
- IX. Action Items
 1. Motion 2017-25 to amend the South Sound 911 vision statement (page 11)
 2. Resolution 2017-02 adopting the 2018 Budget (page 12)
 - a. Public Comment on 2018 Budget
- X. Other Business / Announcements
- XI. Executive Session
- XII. Adjournment



Policy Board Meeting Minutes

Meeting Date: June 28, 2017

Meeting Time: 9:00am

Meeting Place: Lakewood City Hall, Council Chambers

- I. Chair Joe Lonergan called the meeting to order at 9:06am.

- II. Roll Call -
 1. Joe Lonergan, City of Tacoma Councilmember present
 2. Tim Curtis, City of Fife Councilmember excused
 3. Doug Richardson, Pierce County Councilmember present
 4. Bruce Dammeier, Pierce County Executive present
 5. Paul Pastor, Pierce County Sheriff present
 6. Robert Thoms, City of Tacoma Councilmember present
 7. Michael Brandstetter, City of Lakewood Councilmember present
 8. Grant Erb, West Pierce Fire & Rescue Commissioner present
 9. Julie Door, City of Puyallup Councilmember present
 10. Dave Enslow, City of Sumner Mayor present

- III. Public Comment – None
- IV. Consent Agenda
 1. A motion was made to approve the consent agenda as presented (Door); 2nd (Erb), passed – unanimously.
- VI. Old Business - None
- VII. Staff Updates
 1. Executive Director Briefing
 - A joint board workshop with focus on the 2018 budget will be held on the regular Policy Board meeting on July 26th.
 - 1st quarter financial report provided via email
 - Finance committee to further discuss 2018 budget prior to workshop.
 - In last two months, two major communications center moves have been completed. The Eastside law enforcement dispatch transitioned in May to the 35th street facility. The Fire Communications moved to the Eastside facility on June 13th.
 - JBLM is proposing join to join South Sound 911's CAD system. This would be a significant step forward in regional coordination. Contract will be presented to Board when ready.
 - The strategic study executive steering committee interviewed five consultants and came to consensus on the selection, which is on the agenda for action today.
 - Fire dispatch study underway to recommend best way to integrate fire operations. Meetings with executive steering committee ongoing; report due end of July.
 - Executive Director Neiditz presented at the June meeting of the Central Pierce Board of Commissioners.



- Demolition of the hospital site continues on schedule. A request for qualifications (RFQ) for architectural and engineering services was issued. 27 attendees, representing 18 companies attended the optional pre-submittal conference on June 26th. Staff will be assembling a committee for review of submittals to include operational and technological input. Recommendation on architect to the Boards in August.
 - Mr. Neiditz has been in discussion with the Pierce County Executive about ownership of land. Because the financing will be done by the County, it appears that the County will retain ownership until debt is paid off. An agreement needs to be executed in the near future to clearly state that transfer to South Sound 911 ownership will take place at no cost to South Sound 911. Boardmember Dammeier agreed that it appears that the financing will require the County to be the land and building owner until debt paid off. He anticipates an MOU that will transfer the building and land at end of debt, which is similar to the radio bonds.
 - Boardmember Brandstetter –asked if the current reimbursement agreement will be modified to reflect new process. Executive Director Neiditz advised it will and that the County and South Sound 911 have been exchanging drafts. Demo costs would be credited against the agreed-upon cost of land of \$2.95M. Demo reimbursement allowed up to \$2.7M. Still in preliminary discussions, and will need to discuss with bond counsel, etc. Hope to bring action to next Board meeting.
- VIII. Operations Board Briefing - None
- IX. New Business - None
- IX. Action Items
1. Motion 2017-23 to authorize executive director to enter into a contract with DELTAWRX for a strategic study in an amount not to exceed \$69,490
 - A motion was made (Erb), 2nd (Dammeier) to adopt motion 2017-23. Mr. Neiditz recapped the scope of work for the strategic study. Panel interviewed all five firms who responded. Consensus selection of DELTAWRX who clearly understands the scope of work. Boardmember Dammeier commented he heard good things about the consultant and feels very positive about the selection.
 - Motion passed unanimously.
- IX. Other Business / Announcements
- Boardmember Brandstetter believes the public comment period only allowing public comment on agenda items is too restrictive. Would like the rules reviewed at a future meeting.
 - Boardmember Pastor advised the Board that Undersheriff Rob Masko is retiring on Friday. Masko was a founding member of the Operations Board and his contributions are appreciated.
- X. A motion was made to adjourn the meeting at 9:41am; 2nd, passed – unanimously.

The Board entered into a closed session at 9:41am per RCW 42.30.140(4).

Respectfully Submitted
Rebecca Hendricks



Operations Board

Policy Board

Joint Meeting Minutes

July 27, 2016

Pierce County Environmental Services Building

Attending:

Operations Board

Mike Zaro (LPD), Nick Hausner (PCSD), Faith Mueller (TFD), Ron Schaub (Pierce Transit Police), Tony Judd (GF&R), Peter Fisher (FPD), Ed Wade (TPD), Cliff McCollum (Dash Pt./Browns Pt. Fire), John Burgess (GHF & Medic One), Bud Backer (EPF&R), Dan Olson (CPF&R), Bryan Jeter (PPD), Jason Wilson for Brad Moericke (SPD), Kelly Busey (GHPD)

Policy Board

Joe Lonergan (Tacoma), Tim Curtis (Fife), Dave Enslow (cities/towns <50K), Paul Pastor (Pierce County Sheriff), Michael Brandstetter (Lakewood), Doug Richardson (Pierce County Council), Bruce Dammeier (Pierce County Executive), Julie Door (Puyallup), Grant Erb (WPF&R)

Staff

Andrew Neiditz, Ken Sharp, Tim Hannah, Janet Caviezel, Peter Beckwith, Rebecca Hendricks

Policy Board Chair Lonergan called the joint meeting to order at 9:34am.

The group conducted introductions and each member stated their top priority for South Sound 911. Priorities focused on radio costs and interoperability.

The group reviewed the current mission and vision. Based on the priorities identified, Brandstetter suggested the concept of interoperability should be added to the vision statement. Richardson suggested inserting "interoperable" after reliable in the second bullet in vision statement. Staff will bring suggestions to next meeting.

The group reviewed the abbreviated history/accomplishments and highlights.

The group reviewed the scope of work for the strategic study. A kick off meeting with the executive steering committee was held last week. Stakeholder interviews are being scheduled for next week. Final report expected in approximately 120 days. Report will present data and recommendations. The Boards, the CCN, Tacoma and Pierce County will make decisions.

Neiditz presented an update on the Public Safety Communications Center. Interviews of the architect scheduled for August 7th. Neiditz reminded the Boards of the prior decision on a hybrid campus model. No changes to that decision are recommended, but Neiditz acknowledged there are some, primarily in the fire labor community, that continue to question the decision. Need to ramp up communication of message that South Sound 911 is fulfilling promises made to the voters and is planning for robust redundancy.



Caviezel presented the 2018 preliminary budget. Busey suggested pursuing grants for replacement of the fingerprinting machines.

The Boards engaged in a discussion about members' extreme frustration with the CCN radio fee costs and lack of customer service. Many members expressed concern with not making any progress on the issue from last year. Members feel that the system is going to implode and is preventing true interoperability for public safety throughout the County. The Board and staff were under the impression the CCN approved the 10-point plan, but the CCN later would not confirm acceptance. Neiditz believes the strategic study recommendations should help move the issue forward. Richardson offered to host (not attend) a meeting with CCN Boardmembers Dan Roach and Rick Talbert, to include various Operation Board members. Staff will work to schedule. Due to the timing, Neiditz will also meet with CCN Boardmembers Sue Dreier and Gary Robinson, and CCN Executive Director Lowell Porter to discuss 2018 radio fees.

Richardson asked for a breakdown on the E911 money. Caviezel will provide information from the 2017 Pierce County Budget to Boards.

The meeting was adjourned at 1:09pm.

Respectfully submitted,
Rebecca Hendricks

REQUEST FOR POLICY BOARD ACTION

Date action is requested: 8/23/2017

Title: Motion 2017-24 to authorize an amendment to the lease agreement with Pierce County for the facilities located at 945 Tacoma Ave. S., (Records Division)

Attachments: First Amendment to Lease Agreement

Type of action: Motion

SUBMITTED BY: Andrew E. Neiditz, Executive Director

RECOMMENDATION: Motion to authorize the executive director to execute an amendment to the agreement with Pierce County to lease facilities located at 945 Tacoma Ave. S., Tacoma, WA 98402.

BACKGROUND: The current lease agreement with Pierce County for use of the 945 Building is set to expire on September 30, 2017. The facility is currently used to house the Records function of South Sound 911 and it is anticipated that the space will be needed until completion of the South Sound 911 Public Safety Communications Center.

The agreement is a three-year contract, with an option to terminate by giving prior written notice of at least 60-days.

The amendment includes a 3% inflationary rate increase.

ALTERNATIVES: There are no recommended alternatives.

FINANCIAL IMPACT: Monthly rental amounts will be as follows:

- October 1, 2017 to September 30, 2018 \$16,244.63
- October 1, 2018 to September 30, 2019 \$16,736.32
- October 1, 2019 to September 30, 2020 \$17,236.47

Executive Director Review _____

**FIRST AMENDMENT
TO
OFFICE SPACE LEASE**

THIS FIRST AMENDMENT TO OFFICE SPACE LEASE (hereinafter "First Amendment") is made and entered into as of the Effective Date (defined in Section 8 below) by and between PIERCE COUNTY, a municipal corporation and political subdivision of the state of Washington (hereinafter "Landlord") and SOUTH SOUND 911, an administrative entity (hereinafter "Tenant").

R E C I T A L S

WHEREAS Landlord is sole owner in fee simple of that certain parcel of real property consisting of land, an office building and other improvements and amenities collectively and commonly known as The 945 Building, 945 Tacoma Avenue South, Tacoma, Pierce County, Washington 98402 (hereinafter "the Property"); and

WHEREAS Tenant is an administrative entity created by interlocal agreement between Landlord, the City of Tacoma, the City of Lakewood, the City of Fife, the City of Puyallup and West Pierce Fire and Rescue to provide public safety communications and records management services; and

WHEREAS on September 18, 2014, Landlord and Tenant entered into a written lease (hereinafter "Lease") pursuant to which Landlord leased to Tenant that certain portion of the Property described and depicted therein as the "Premises"; and

WHEREAS the Lease expires September 30, 2017; and

WHEREAS Landlord and Tenant desire to amend the Lease in accordance with this First Amendment.

NOW, THEREFORE, for and in consideration of the terms, covenants and conditions set forth herein, and other good and valuable consideration, the receipt and adequacy of which is hereby acknowledged, Landlord and Tenant agree as follows:

A G R E E M E N T

- 1. Incorporation of Recitals.** The above recitals are true and correct and are incorporated herein by this reference as if fully set forth.
- 2. Amendment to Section 4 of Lease.** The Expiration Date in Section 4 of the Lease is hereby extended to midnight, September 30, 2020.

3. Amendment to Section 5.1 (Monthly Rent). The table in Section 5.1 of the Lease setting forth the Rental Periods and Monthly Rent is hereby amended to add the following:

<u>Period</u>	<u>Monthly Rent</u>
October 1, 2017 – September 30, 2018	\$ 16,244.63
October 1, 2018 – September 30, 2019	\$ 16,736.32
October 1, 2019 – September 30, 2020	\$ 17,236.47

4. Construction. Landlord and Tenant acknowledge that they, and their respective legal counsel, all substantially participated in the negotiation, drafting and editing of this First Amendment and that the provisions of this First Amendment shall not be construed or interpreted for or against any party hereto based on authorship.

5. Authority. Landlord and Tenant represent and warrant that it has the power and authority to execute this First Amendment, and that there are no third party approvals required to execute this First Amendment or to comply with the terms or provisions contained herein.

6. Ratified and Confirmed. The Lease, except as amended by this First Amendment, is hereby ratified and confirmed in all respects and shall remain in full force and effect in accordance with its original terms and provisions.

7. Effective Date of First Amendment. The Effective Date of this First Amendment shall be the date Landlord's Executive (who shall be last person to sign) has affixed his signature hereto as indicated opposite his name below.

[SIGNATURES & ACKNOWLEDGEMENTS APPEAR ON FOLLOWING PAGES]

TENANT'S SIGNATURE PAGE**SOUTH SOUND 911:**

Approved as to Legal Form Only:

Peter Beckwith, Legal Advisor Date

Approved as to Budget:

Janet Caviezel Date
Budget & Finance Manager

Final Action:

Andrew E. Neiditz Date
Executive Director

STATE OF WASHINGTON)
) ss.
COUNTY OF PIERCE)

On this ____ day of _____, 2017, before me, the undersigned, a notary public in and for the state of Washington, duly commissioned and sworn, personally appeared ANDREW E. NEIDITZ, known to me to be the Executive Director of South Sound 911, an administrative entity, who executed the within and foregoing instrument and acknowledged the said instrument to be the free and voluntary act of said administrative agency for the uses and purposes therein mentioned, and on oath stated that he/she is authorized to execute the said instrument.

In witness whereof, I have hereunto set my hand and affixed my official seal the day and year first above written.

NOTARY SIGNATURE

PRINTED NAME _____
NOTARY PUBLIC IN AND FOR THE STATE OF WASHINGTON,
RESIDING AT _____
MY COMMISSION EXPIRES _____

REQUEST FOR POLICY BOARD ACTION

Date action is requested: 8/23/2017

Title: Motion 2017-25 to recommend amendment of the vision statement of South Sound 911 by the Policy Board

Attachments: None

Type of action: Motion

SUBMITTED BY: Andrew E. Neiditz, Executive Director

RECOMMENDATION: Adopt motion 2017-25.

BACKGROUND: The South Sound 911 Policy Board adopted the vision statement via Motion 2013-01 on January 23, 2013. Per discussion at the Joint Board Workshop on July 26, 2017, both Boards were in agreement that the vision statement needed to reflect the importance and commitment to interoperability. Therefore, it is proposed the vision statement is amended as follows:

VISION

We will collaborate with regional partners to protect lives, property and communities.

We will enhance public safety by:

- Assuring prompt responses to all emergencies and service requests
- Serving the public trust with reliable, interoperable, efficient and financially responsible systems
- Inspiring industry excellence with innovative technologies and staff

The Operations Board approved the amendment to the vision statement at their August 11, 2017 meeting.

ALTERNATIVES: Retain or modify the current vision statement.

FINANCIAL IMPACT: None.

Executive Director Review



REQUEST FOR POLICY BOARD ACTION

Date action is requested: 8/23/2017

Title: Resolution 2017 – 02 adopting the 2018 Budget

Attachments: Resolution; Exhibit A 2018 Budget Summary; 2018 Communications Cost Allocation; 2018 Information Services Cost Allocation

Type of action: Resolution

SUBMITTED BY: Andrew E. Neiditz, Executive Director

RECOMMENDATION: Motion to approve Resolution 2017 – 02, adopting the 2018 Budget for South Sound 911.

BACKGROUND: At the July 26, 2017 Joint Board Workshop, the Preliminary 2018 Budget was presented for review. After presentation of the budget, an error was noted in the allocation which affected several fire districts. The net effect was an increase in revenue and ending fund balance of \$77,080 from the budget presented at the Joint Board Workshop. All Preliminary Allocations submitted to fire districts were correct.

Highlights of the 2018 Budget include:

- Design of Public Safety Communications Center (PSCC) - \$5M
- ISSI Single-System Equivalent Upgrade
- Transfer of \$2.3M to Facility Reserve Fund
- \$1M Contribution to Radio System Owners per 10-Point Plan
- 2.5% Increase for Communications Allocations

The Operations Board unanimously passed a motion supporting approval of the 2018 Budget at their August 11, 2017 meeting.

ALTERNATIVES: Refer to Finance Committee, Operations Board and/or Policy Board for further review. Per the ILA, the 2018 Budget must be adopted by September 1, 2017.

FINANCIAL IMPACT: Revenues of \$47,569,090; Expenditures of \$51,304,670; Beginning Fund Balance of \$15,044,080 and Ending Fund Balance of \$11,308,500.

Executive Director Review

RESOLUTION NO. 2017-02

RESOLUTION OF THE POLICY BOARD OF SOUTH SOUND 911, AN INTERLOCAL ADMINISTRATIVE AGENCY IN PIERCE COUNTY, ADOPTING THE 2018 BUDGET.

WHEREAS, the Policy Board of South Sound 911 has the responsibility under the applicable Interlocal Agreement to adopt an annual budget for the agency; and

WHEREAS, South Sound 911 has incorporated the budget from Tacoma Fire Communications; and

WHEREAS, the Operations Board and administrative staff of South Sound 911 have analyzed the probable expenditures and potential sources of revenue for 2018 and recommended a budget for the calendar year, to cover all expenditures of administration and operations of the agency; and

WHEREAS, the Policy Board has reviewed the recommendation, provided for public testimony at an open meeting, and deliberated concerning the 2018 budget for South Sound 911;

NOW, THEREFORE BE IT RESOLVED THAT THE POLICY BOARD OF SOUTH SOUND 911 DOES HEREBY ADOPT THE FOLLOWING RESOLUTION:

Section 1. The 2018 budget for South Sound 911, in the form attached hereto as Exhibit A, is hereby adopted by the Policy Board as the official agency budget for calendar year 2018.

Section 2. The Executive Director is authorized and directed to provide copies of the South Sound 911 2018 budget to all parties to the Interlocal agreement and any necessary offices or agencies within county, state or local government, as required by law.

Section 3. This resolution shall take effect and be in full force from and after its passage.

ADOPTED by the Policy Board of South Sound 911, Pierce County, Washington.

DATED and SIGNED this _____ day of _____,2017.

SOUTH SOUND 911

POLICY BOARD CHAIR

ATTEST:

Clerk of the Board

APPROVED AS TO FORM:

Peter Beckwith, Legal Advisor

Exhibit A

BUDGET SUMMARY 2018

	General Operating Fund			Total General	Capital Projects			Radio Fees	ER&R	Total All Funds
	Admin.	Comm	Information Services		Radio	Facility	Facility Reserve			
Revenues:										
Allocation Revenue	-	21,987,180	4,424,610	26,411,790	-	-	-	-	-	26,411,790
Sales Tax	-	16,534,710	-	16,534,710	-	-	-	-	-	16,534,710
\$0.20 Phone Tax	-	2,285,190	-	2,285,190	-	-	-	-	-	2,285,190
E911 Contributions	-	2,016,400	-	2,016,400	-	-	-	-	-	2,016,400
Other Intergov.	-	-	-	-	-	-	-	-	-	-
Licenses/Services	-	-	271,000	271,000	-	-	-	-	-	271,000
Miscellaneous	50,000	-	-	50,000	-	-	-	-	-	50,000
Total Revenues	50,000	42,823,480	4,695,610	47,569,090	-	-	-	-	-	47,569,090
Expenditures:										
Salaries & Wages	1,347,290	17,571,900	3,273,600	22,192,790	-	-	-	-	-	22,192,790
Personnel Benefits	540,800	7,168,840	1,396,150	9,105,790	-	-	-	-	-	9,105,790
Supplies	74,600	131,580	43,450	249,630	-	-	-	-	-	249,630
Services	887,630	2,508,510	625,620	4,021,760	-	-	-	-	-	4,021,760
Intergovernmental*	154,740	3,639,430	28,750	3,822,920	300,000	-	-	1,000,000	-	5,122,920
Interfund Payments	8,450	44,470	64,160	117,080	-	-	-	-	-	117,080
Total Operations	3,013,510	31,064,730	5,431,730	39,509,970	300,000	-	-	1,000,000	-	40,809,970
Capital	11,600	61,790	104,710	178,100	475,000	4,150,000	-	-	-	4,803,100
Other Uses	-	-	-	-	5,691,600	-	-	-	-	5,691,600
Total Expenditures	3,025,110	31,126,520	5,536,440	39,688,070	6,466,600	4,150,000	-	1,000,000	-	51,304,670
Other Sources (Uses):										
Transfers In	-	-	-	-	5,691,600	4,150,000	2,300,000	1,000,000	-	13,141,600
Transfers Out	-	-	-	(12,991,600)	(150,000)	-	-	-	-	(13,141,600)
Total Other Financing	-	-	-	(12,991,600)	5,541,600	4,150,000	2,300,000	1,000,000	-	-
Change in Fund Balance	-	-	-	(5,110,580)	(925,000)	-	2,300,000	-	-	(3,735,580)
Beginning Fund Balance	-	-	-	11,352,350	931,110	60,620	2,700,000	-	-	15,044,080
Ending Fund Balance	-	-	-	6,241,770	6,110	60,620	5,000,000	-	-	11,308,500

*Includes Tacoma Fire Communications Operations - \$3.4M

2018 Allocation - Communications

Fire Districts	Dispatch 2018	Dispatch 2017	% Increase
Anderson Island	13,360	13,030	2.5%
Ashford/Elbe	12,230	11,930	2.5%
Browns Point	14,480	14,130	2.5%
Buckley	36,870	35,970	2.5%
Carbonado	1,720	1,680	2.4%
CPFR	1,182,320	1,153,480	2.5%
Crystal Mountain	1,080	1,050	2.9%
DuPont	56,800	55,410	2.5%
EPFR	544,870	531,580	2.5%
Gig Harbor	362,400	353,560	2.5%
Graham	317,920	310,170	2.5%
Greenwater	3,690	3,600	2.4%
Key Peninsula	102,770	100,260	2.5%
OVFR	76,060	74,200	2.5%
Riverside	10,590	10,330	2.5%
SPFR	118,400	115,510	2.5%
Eatonville	20,620	20,120	2.5%
WPFR	707,190	689,940	2.5%
Steilacoom	33,040	32,230	2.5%
	3,616,410	3,528,180	2.5%

Police Agencies	Dispatch 2018	PredPol	Total 2018	Dispatch 2017	% Diff
Bonney Lake	342,930	-	342,930	334,570	2.5%
Buckley	54,590	-	54,590	53,260	2.5%
DuPont	91,230	-	91,230	89,000	2.5%
Eatonville	18,800	-	18,800	18,340	2.5%
Edgewood	113,610	-	113,610	110,840	2.5%
Fife	298,580	-	298,580	291,300	2.5%
Fircrest	74,100	-	74,100	72,290	2.5%
Gig Harbor	193,120	-	193,120	188,410	2.5%
Lakewood	1,577,840	10,900	1,588,740	1,539,360	2.5%
Milton	131,860	-	131,860	128,640	2.5%
Orting	66,500	-	66,500	64,880	2.5%
Pierce County	4,304,360	-	4,304,360	4,199,380	2.5%
Pierce Transit	-	-	-	-	
Puyallup	1,312,310	10,900	1,323,210	1,466,850	-10.5%
Roy	15,240	-	15,240	14,870	2.5%
Ruston	26,920	-	26,920	26,260	2.5%
Steilacoom	138,640	-	138,640	135,260	2.5%
Sumner	339,760	-	339,760	331,470	2.5%
Tacoma	5,729,640	44,040	5,773,680	5,589,890	2.5%
Univ. Place	407,610	-	407,610	397,670	2.5%
	15,237,640	65,840	15,303,480	15,052,540	1.2%

2018 Law Enforcement Allocations – Information Services

Police Agencies	RMS	Full Service	Warrants	IS 2018	IS 2017	% Diff
Bonney Lake	82,800	-	6,080	88,880	96,090	-7.5%
Buckley		-	6,750	6,750	7,470	-9.6%
DuPont	37,540	9,220	8,100	54,860	57,300	-4.3%
Eatonville	12,550	1,260	2,700	16,510	16,490	0.1%
Edgewood	24,530	8,190	5,400	38,120	45,850	-16.9%
Fife		-	6,750	6,750	8,580	-21.3%
Fircrest	25,050	-	-	25,050	27,840	-10.0%
Gig Harbor	52,020	-	-	52,020	54,580	-4.7%
Lakewood	294,410	64,500	64,800	423,710	545,410	-22.3%
Milton	39,870	8,580	8,780	57,230	77,650	-26.3%
Orting		-	7,430	7,430	9,130	-18.6%
Pierce County	842,910	613,930	180,910	1,637,750	1,695,730	-3.4%
Pierce Transit	39,870	-	-	39,870	39,480	1.0%
Puyallup	171,740	-	37,800	209,540	212,670	-1.5%
Roy	6,130	1,100	1,350	8,580	11,020	-22.1%
Ruston	9,200	1,490	2,030	12,720	16,460	-22.7%
Steilacoom	28,170	-	6,080	34,250	32,900	4.1%
Sumner	58,270	-	12,830	71,100	73,470	-3.2%
Tacoma	1,054,400	272,640	226,810	1,553,850	1,894,530	-18.0%
Univ. Place	46,000	23,510	10,130	79,640	89,710	-11.2%
	2,825,460	1,004,420	594,730	4,424,610	5,012,360	-11.7%